

الكويت في: 2026/02/03

إشارتنا : 2026/112

السادة / شركة بورصة الكويت المحترمين،،،

تحية طيبة وبعد،،،

الموضوع: اجتماع مؤتمر المحللين الماليين لبنك برقان للسنة المالية المنتهية في 2025/12/31

التزاماً بأحكام البند (4) من المادة (2-4-8) من كتاب قواعد البورصة قرار رقم (1) لسنة 2018 وتعديلاته، نود إحاطتكم علماً بأنه تم عقد مؤتمر المحللين يوم الثلاثاء الموافق 2026/02/03 في تمام الساعة 01:30 بعد الظهر عبر الاتصال الهاتفي. علماً بأنه لم يتم تداول أية معلومات جوهرية تخص البنك أثناء المؤتمر.

مرفق نسخة من العرض التقديمي لمؤتمر المحللين، وسوف يقوم البنك بالإفصاح عن محضر مؤتمر المحللين خلال 3 أيام عمل من تاريخ المؤتمر.

وتفضلوا بقبول فائق الاحترام،،،


خالد فهد الزومان

رئيس المدراء الماليين للمجموعة



BURGAN BANK K.P.S.C

INVESTOR PRESENTATION

FY'25 FINANCIAL RESULTS

3RD FEBRUARY 2026



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Burgan Bank: Overview



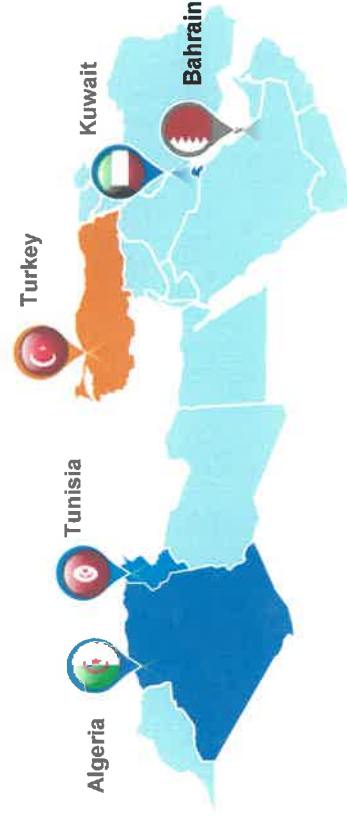
BURGAN BANK AT A GLANCE



Overview

- Established in 1977 as joint stock company by the Government of Kuwait, the Bank was privatized in 1997
- Leading conventional bank in Kuwait with total assets of KD 9.1bn⁽¹⁾
- Listed on Boursa Kuwait in 1984 with market capitalization of KD 818mn⁽²⁾
- Operates across corporate, retail, private, investment, and treasury segments, serving customers through a network of 126 branches and 283 ATMs⁽¹⁾

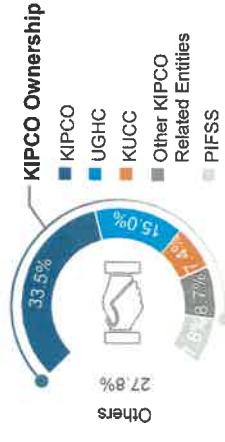
Geographical Presence



Credit Rating⁽³⁾

A / Stable	Baa1 / Stable	BBB+ / Stable	A+ / Rating
Fitch Ratings	MOODY'S	STANDARD & POOR'S	CAPITAL INTELLIGENCE

Shareholding Structure⁽⁴⁾



Awards

 Brandon Hall Group Award of Excellence in Best Learning Strategy	 MENA Banking Excellence Award for Best Client Service	 J.P. Morgan Elite Quality Recognition Award	 FTSE4Good Burgan Bank is included in the FTSE4Good Index, reflecting its ESG leadership and commitment to global sustainability standards.
 Best-In-Class Premium Active Cards Growth in Kuwait	 Türkiye's Best Digital Bank by the Global Brand Awards	 Bronze Stevie Winner International Business Award	

Notes: (1) As at 31st December 2025; (2) Based on share price as at 31st December 2025 (Source: Kuwait Bourse); (3) Fitch - Long Term Issuer Default Rating, Moody's - Long Term Deposit Rating, S&P - Long-term Issuer Credit Rating, Capital Intelligence - Long Term Foreign Currency Issue Rating; (4) KIPCO: Kuwait Projects Company Holding K.S.C.P., UGHC: United Gulf Holding Company B.S.C., KUCC: Kuwait United Consulting Company and PIFSS: Public Institution for Social Security.

BURGAN BANK

KUWAIT FOCUSED BANK WITH REGIONAL DIVERSIFICATION



Franchises	Ownership ^{(1),(2)}	Domestic Market Position	Business Model	% of Group Assets ^{(1),(3)}	Scale ⁽¹⁾
Burgan Bank Kuwait	N/A	A leading conventional Bank in Kuwait	Corporate banking is the core business, with a focus on growing Private Banking, Wealth Management, and Retail	72%	29 156
Burgan Bank Turkey	47.6%	Niche player	Corporate and Commercial clients are key segments; one of the best digital banking platform; individual clients focus increased	13%	28 22
Gulf Bank Algeria	86.0%	Growing private sector bank	Focused on Trade Finance & Corporate Banking segment; growing Retail franchise	11%	66 105
United Gulf Bank	100%	Leading Asset Management & Investment Banking Group	A wholesale conventional bank with an Islamic window, holding a 60% stake in KAMCO Investment Company (KAMCO Invest)	3%	
Tunis International Bank	86.7%	Offshore bank	Focus on Trade Finance and Financial Institutions business	2%	3

Notes: (1) As at 31st December 2025; (2) refers to effective shareholding; (3) Total Assets excluding consolidation adjustments.

BURGAN BANK

OUR VISION, MISSION AND VALUES



Our Vision

To be the most **modern and progressive** bank in Kuwait, driven by our **employees, customers, and community**.



Our Mission

- Deliver excellent **customer experience**
- Lead with **innovation**
- Become an **employer of choice**
- Contribute to our **community**
- Pursue opportunities for the **prosperity** of our stakeholders



Our Values

O

Ownership

"We take accountability for our individual and collective behavior"

T

Transparency

"We communicate and discuss openly"

T

Teamwork

"We act collaboratively to unleash our potential"

P

Passion

"We have a strong commitment to everything we do"

BURGAN BANK OUR STRATEGIC PILLARS



Strategic Pillars

A Strengthen Kuwait Business

- Grow & Diversify the Corporate Portfolio
- Double Market Share in Retail
- Build Best-in-class Private Bank & Wealth Management
- Strengthen Liquidity & Risk Profile
- Improve Quality of Service, Cross-sell, & Share of Wallet
- Embed Best-practices, incl. ESG



B Asset Re-Allocation

- Pursue Sale of Non-Core Assets
- Re-Invest in New Markets
- Seek Growth Opportunities in New Segments



C Digital Transformation

- Revamp IT infrastructure with modern technology
- Upgrade IT capabilities & IT security
- Promote Digital Offerings for New Segments



Enablers



Culture Transformation



Brand Equity

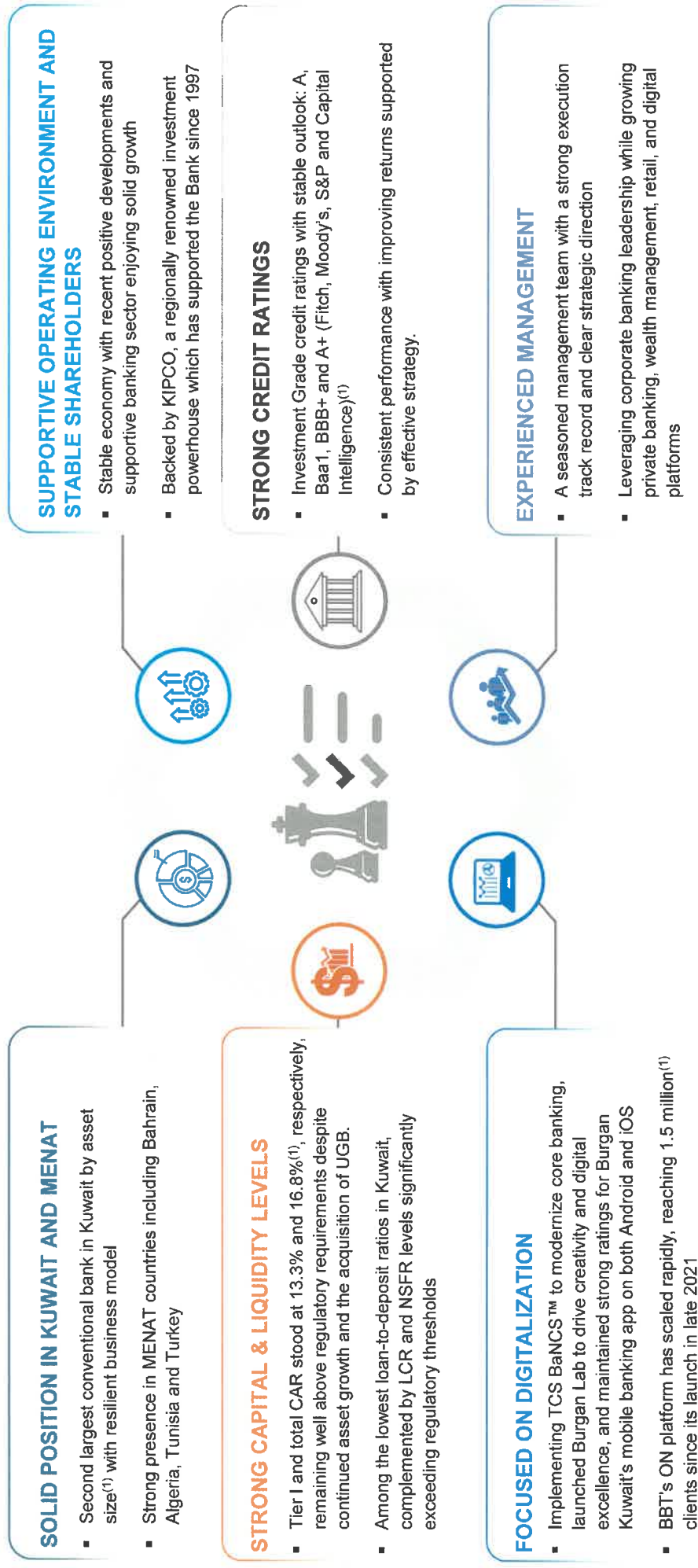


Risk and Control



Best Practices

INVESTMENT HIGHLIGHTS: STABLE PERFORMANCE WITH HEALTHY FUNDAMENTALS



Notes: (1) As at 31 December 2025.

Business & Operating Achievements



BUSINESS & OPERATING ACHIEVEMENTS – FY'25



Delivered Business Excellence

- ✓ **Kuwait:** Growth led by corporate banking through sector-focused diversification, with private and retail banking gaining momentum via partnerships, innovation, and enhanced services
- ✓ **International Operations:** Achieved disciplined, well-calibrated, risk-adjusted growth

Expanded Strategic Footprint

- ✓ Successfully acquired and integrated United Gulf Bank (UGB) in Bahrain
- ✓ Strengthened regional presence and unlocked synergies across Private and Retail Banking
- ✓ Broadened growth opportunities for the Bank's Investment Department

Optimised Funding Profile

- ✓ Completed USD 500mn international senior unsecured bond issuance at competitive pricing
- ✓ Launched USD 500mn commercial paper programs to diversify funding source

Scaled Digital Capabilities

- ✓ Enhanced digital platforms and services for Kuwaiti clients, improving engagement and efficiency
- ✓ Expanded digital capabilities internationally, notably Turkey's ON platform
- ✓ Launched Investor Relations mobile app to strengthen stakeholder engagement

Strengthened ESG Framework

- ✓ Achieved inclusion in the FTSE4Good Index; and completed GHG inventorisation
- ✓ Integrated ESG Risk Assessment into credit framework to support responsible growth
- ✓ Embedded ESG practices across operations and decision-making processes

Earned Industry Recognition

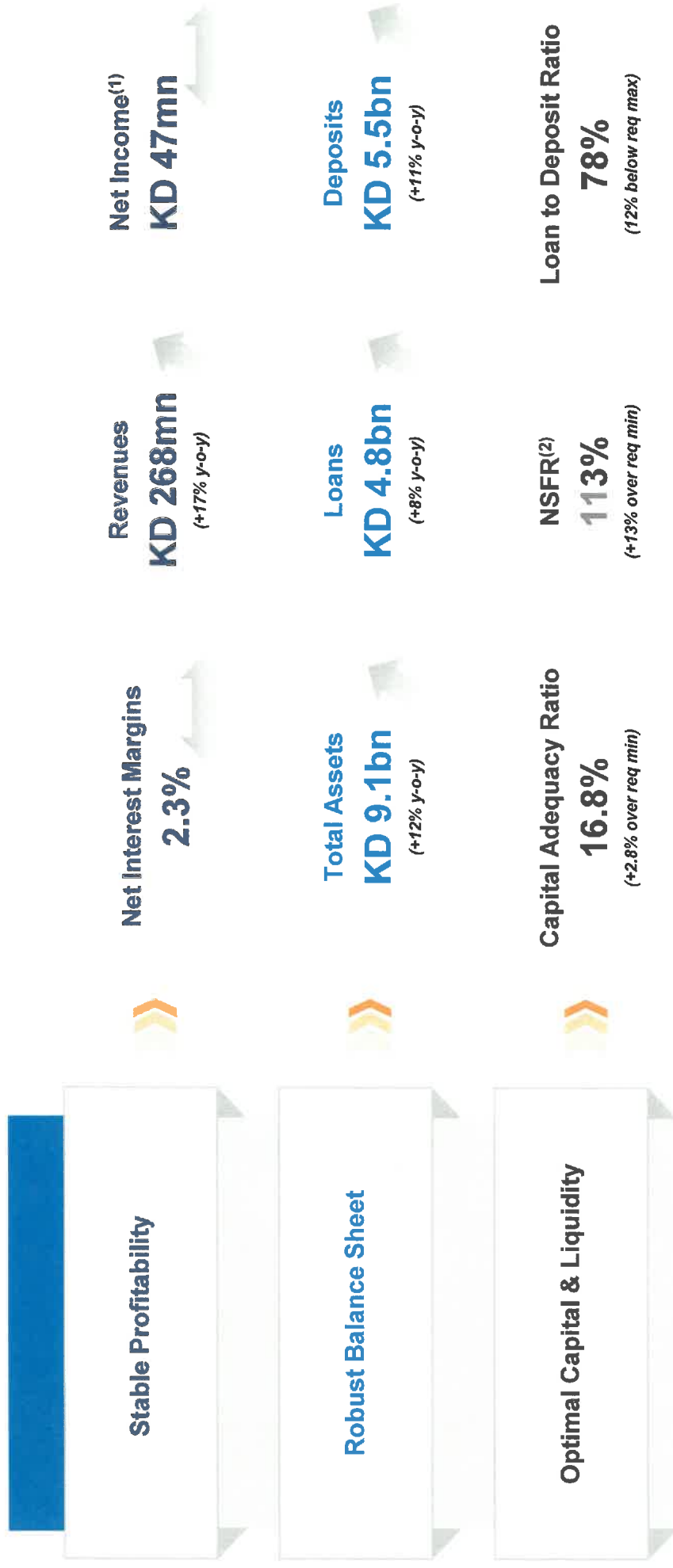
- ✓ Secured multiple local and international awards for innovation, service, and operational excellence
- ✓ Recognised for strong Kuwaitisation progress and national talent development



Financial Performance Overview – FY'25



FINANCIAL PERFORMANCE HIGHLIGHTS – FY'25



The Board has Proposed a Cash dividend of 6 fils per share and a Stock dividend of 5% – *subject to shareholders approval*

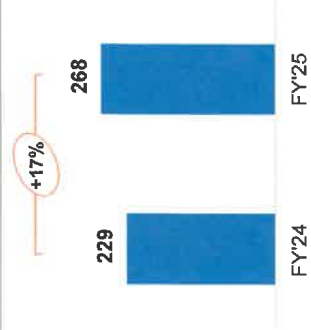
Notes: (1) Net Income attributed to equity holders of the Bank; (2) Refers to Net Stable Funding Ratio.

PERFORMANCE HIGHLIGHTS – FY'25

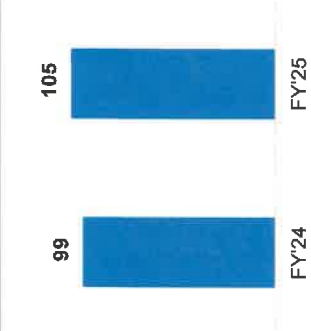
P&L METRICS



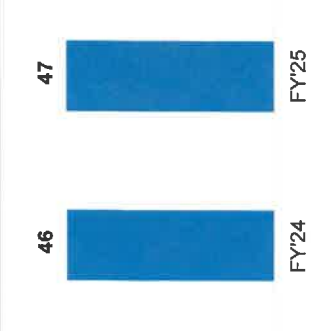
Revenue (KD mn)



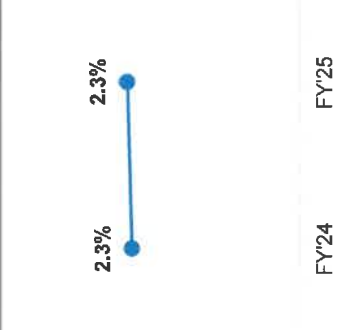
Operating Profit (KD mn)



Net Income⁽¹⁾ (KD mn)



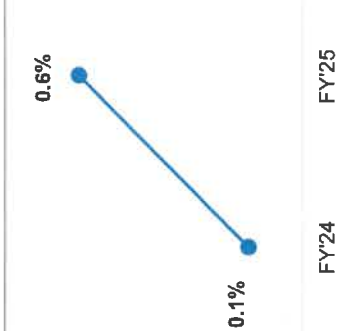
Net Interest Margin (NIM) (%)



Cost to Income Ratio (CIR) (%)



Cost of Credit (CoC)⁽²⁾ (%)



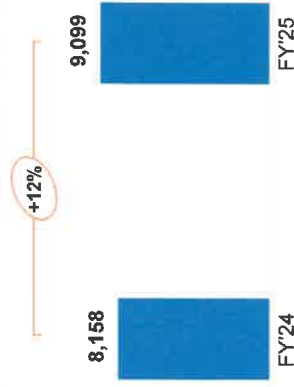
Notes: (1) Net Income attributed to equity holders of bank; (2) CoC is calculated as Loan Loss Provisions, net of recoveries, divided by Gross Loans.

PERFORMANCE HIGHLIGHTS – FY'25

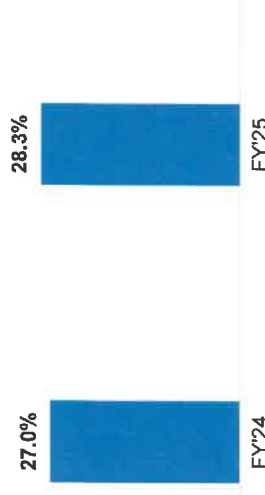
ASSETS & LOANS



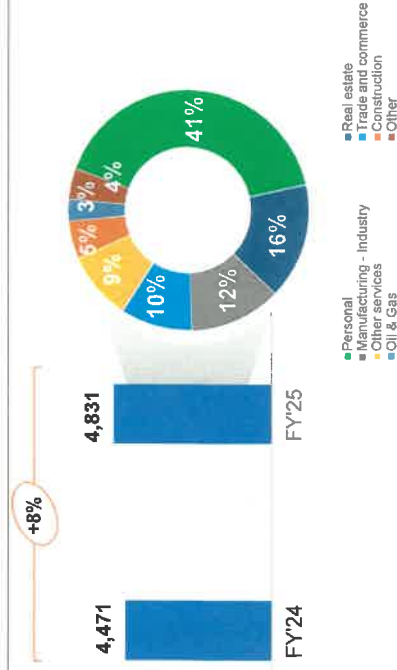
Total Assets (KD mn)



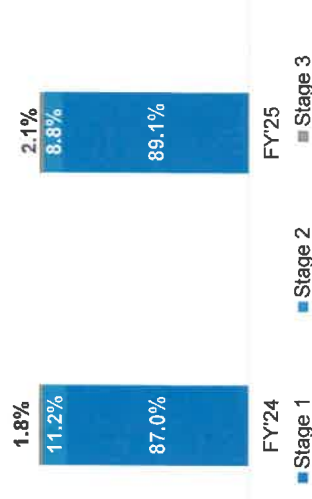
Liquid Assets Ratio⁽¹⁾ (%)



Customer Loans (KD mn) & Sectoral Breakdown (%)⁽²⁾



Loans by Stages⁽³⁾ (%)



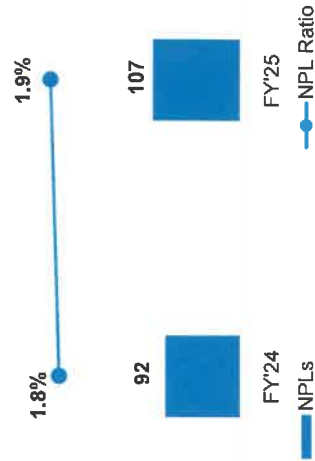
Notes: (1) Computed as Liquid Assets (Cash & cash Equ.+ T-bills / bonds+ Dues from Banks & OFIs) / Total Assets; (2) As per CBK's sector classifications guidelines; (3) Represents IFRS 9 classification.

PERFORMANCE HIGHLIGHTS – FY'25

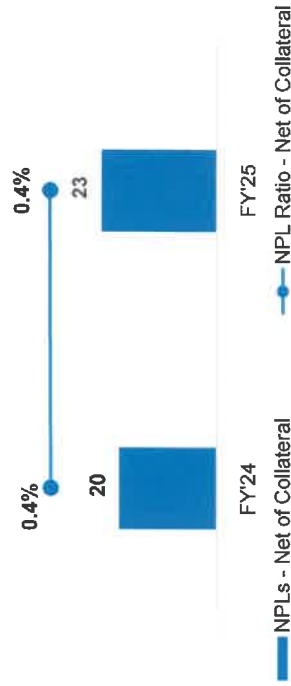
ASSET QUALITY METRICS



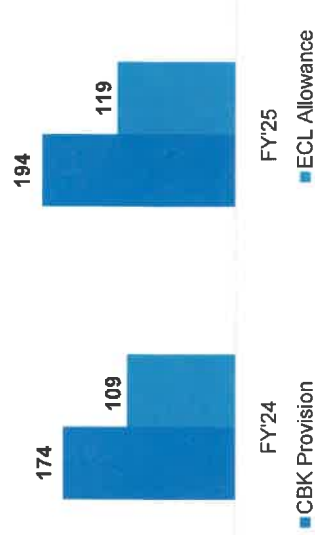
Non-Performing Loans (KD mn) & NPL Ratio (%)



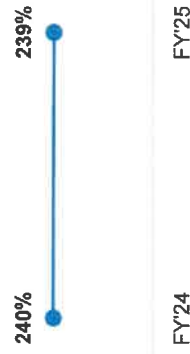
Non-Performing Loans (KD mn) & NPL Ratio (%) – Net of Collaterals



Total Provisions & IFRS 9 ECL Requirements (KD mn)



NPL Coverage⁽¹⁾ (%)



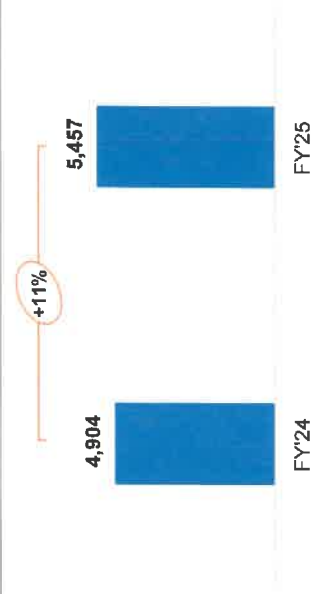
Notes: (1) NPL coverage ratio calculated as (cash provision + collaterals) / NPLs.

PERFORMANCE HIGHLIGHTS – FY'25

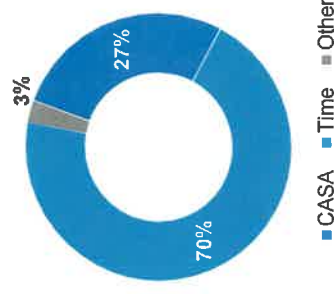
LIQUIDITY PROFILE



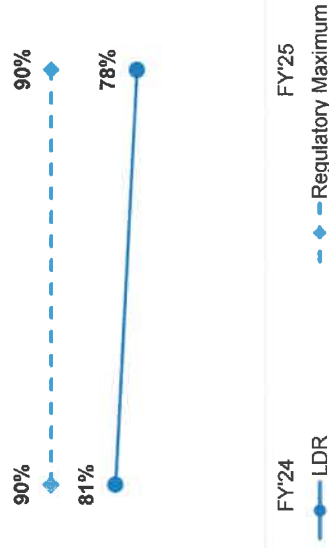
Customer Deposits (KD mn)



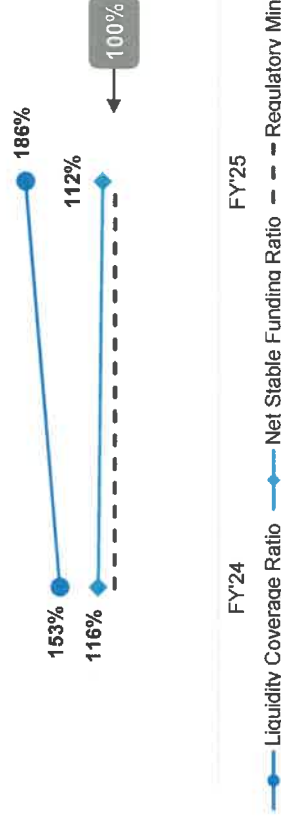
Deposits by Type – FY'25 (%)



Loan to Deposit Ratio (LDR) (%)



Regulatory Liquidity Metrics⁽¹⁾ (%)



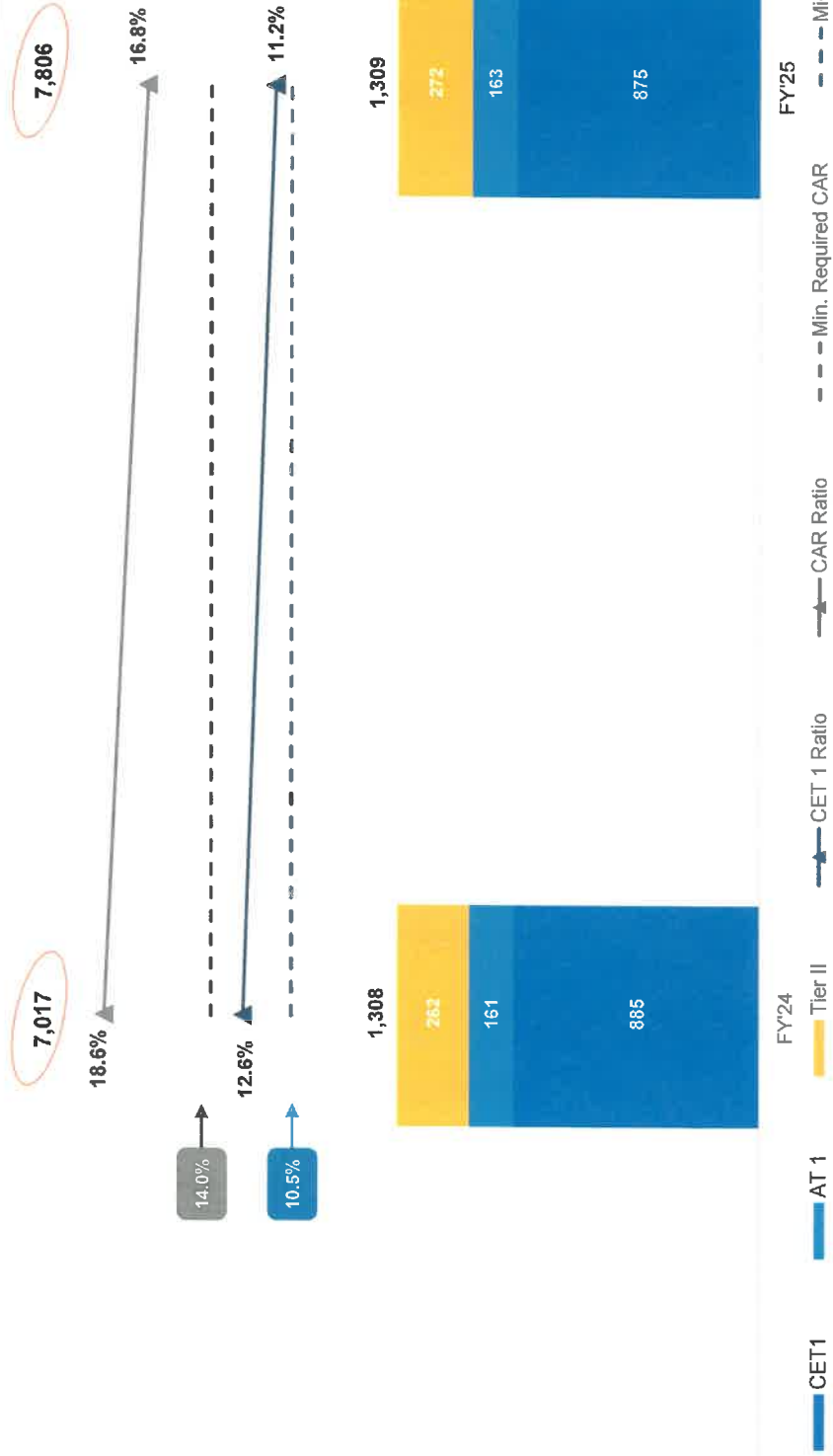
Note: (1) Represents daily average ratios for the quarters.

PERFORMANCE HIGHLIGHTS – FY'25

REGULATORY CAPITAL



Regulatory Capital | (KD mn , %)



BURGAN BANK

KUWAIT FOCUSED BANK WITH REGIONAL DIVERSIFICATION



CONTRIBUTION ⁽¹⁾		KPIs			
Franchises	Assets	NIM	Gross Sell ⁽²⁾	CoC ⁽³⁾	NPL Ratio
 Burgan Bank Kuwait	 72%	1.1%	37.7%	0.3%	2.0%
 Burgan Bank Turkey	 13%	7.0%	10.3%	0.2%	0.3%
 Gulf Bank Algeria	 11%	5.5%	24.0%	3.8%	2.8%
 United Gulf Bank	 3%	nm ⁽⁴⁾	110.8%	nm ⁽⁴⁾	nm ⁽⁴⁾
 Tunis International Bank	 2%	4.4%	43.9%	(0.1%) ⁽⁵⁾	0.0%

Notes: (1) Contribution percentages have been rounded-off & are before consol. adj; Contributions in KDs; (2) Gross sell computed as non-interest income on revenues; (3) CoC computed as loan loss provisions on Gross loans adjusted for recoveries; (4) UGB does not have any active client lending activities at present; (5) TIB's CoC computed as loan loss provisions adjusted for recoveries on Gross loans + Dues from banks & OFIs.

Summary

SUMMARY

Sustained Growth and Financial Resilience

- ▶ Growth led by Kuwait, driven by strong core performance, disciplined risk management, and prudent international expansion
- ▶ Delivered strong results with robust revenue, stable net income, and an enhanced market position, while creating long-term shareholder value

Focus on Building Asset-Lite Revenue Streams

- ▶ Expanded regional operations to diversify revenue while maintaining an asset-light model
- ▶ Leveraged new capabilities to enable scalable growth without increasing asset intensity

Digital Innovation & Transformation

- ▶ Advanced digital platforms and technology infrastructure to improve customer experience and operational agility
- ▶ Scaled innovative solutions across markets (particularly Kuwait & Turkey), embedding speed, security, and personalization across services

ESG Leadership and Sustainable Value Creation

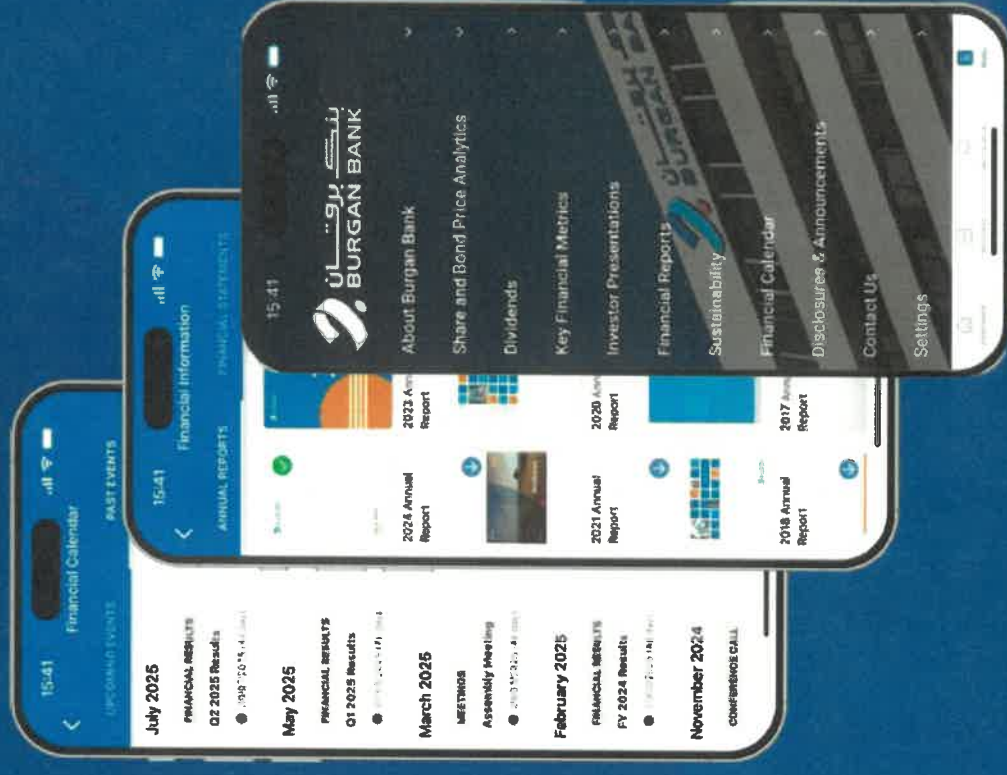
- ▶ Strengthened ESG practices, including climate risk integration, decarbonisation initiatives, and global recognition
- ▶ Focused on people, communities, and governance, embedding sustainability into strategy and long-term growth



Investor Relations App

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INVESTOR RELATIONS

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